



ScrumAllianceSM
your trusted source of Scrum knowledge

hereby confers upon

Janolof Elander

professional attainment as a Certified Scrum Master



*for successfully completing the Scrum Master Certification Course,
on this day, 04 November 2008, and is hereby entitled to all the
privileges and benefits approved by the Scrum Alliance, Inc.*

Mikael Lundgren

Certified Scrum Trainer

Ken Schwaber

President, Board of Directors
Scrum Alliance, Inc.